

To our valued customers and partners

Yamaha Robotics Holdings Co., Ltd.
Ryosuke Nakamura,
President & Representative Director

SHINKAWA LTD.
Fumihiko Ooka,
President & Representative Director

APIC YAMADA CORPORATION
Yasuhisa Miyata,
President & Representative Director

PFA Corporation
Yoshinori Iijima,
President & Representative Director

Notice regarding merger between Yamaha Robotics Holdings Co., Ltd. and its subsidiaries

February 12, 2025

We are pleased to announce that Yamaha Robotics Holdings Co., Ltd., SHINKAWA LTD., APIC YAMADA CORPORATION, and PFA Corporation will undergo an absorption-type merger (hereinafter the "Merger") aimed at achieving continuous and substantial growth in the rapidly evolving semiconductor market and dynamic labor environment.

The Merger will allow us to harness each company's strengths to achieve maximum synergies and to stay agile in implementation of initiatives to enhance business competitiveness. By accelerating value creation beyond customer expectations, the newly unified company will strive to become the world's leading total solution provider in semiconductor back-end processing and electronic component mounting.

We appreciate your continued trust and support as we pursue further business development with renewed determination.

1. Method of the Merger

The merger is an absorption-type merger where Yamaha Robotics Holdings Co., Ltd. as the surviving company will absorb SHINKAWA LTD., APIC YAMADA CORPORATION, and PFA Corporation, which will be dissolved on the effective date.
As of the effective date, Yamaha Robotics Holdings Co., Ltd. will be renamed to Yamaha Robotics Co., Ltd.

2. Schedule of the Merger

Merger agreement signing date: March 31, 2025 (planned)
Effective date of the merger: July 1, 2025 (planned)

3. Overview of companies involved (as of February 12, 2025)

<Yamaha Robotics Holdings>

Address: 21st floor, New Pier Takeshiba South Tower, 1-16-1 Kaigan, Minato-ku, Tokyo

Representative: Ryosuke Nakamura, President & Representative Director

Shareholder: Yamaha Motor Co., Ltd. (100%)

Business activities: Management strategy development and business management of group companies

Capital: JPY 100 million
Establishment: 1959

<SHINKAWA>

Address: 2-51-1 Inadaira, Musashimurayama-shi, Tokyo
Representative: Fumihiko Ooka, President & Representative Director
Shareholder: Yamaha Robotics Holdings Co., Ltd. (100%)
Business activities: Research, development, design, manufacture, sales, and maintenance of semiconductor manufacturing equipment
Capital: JPY 100 million
Establishment: 2019

<APIC YAMADA>

Address: 90 Kamitokuma, Chikuma-shi, Nagano-ken, Japan
Representative: Yasuhisa Miyata, President & Representative Director
Shareholder: Yamaha Robotics Holdings Co., Ltd. (100%)
Business activities: Design, development, manufacture, sales and after-sales services of semiconductor manufacturing equipment (molding equipment and automation equipment), dies and precision parts
Capital: JPY 100 million
Establishment: 1953

<PFA>

Address: 5-7-1 Chiyoda, Sakado-shi, Saitama
Representative: Yoshinori Iijima, President & Representative Director
Shareholder: Yamaha Robotics Holdings Co., Ltd. (100%)
Business activities: Design, manufacture, and sales of mounting equipment, assembly equipment, and inspection equipment for various electronic components and semiconductors used for smartphones, computers, and automobiles, as well as development and sales of manufacturing software
Capital: JPY 353.4 million
Establishment: 1995

4. Post-merger organization

Company: Yamaha Robotics Co., Ltd.
Address: 21st floor, New Pier Takeshiba South Tower, 1-16-1 Kaigan, Minato-ku, Tokyo
Representative: Ryosuke Nakamura, President & Representative Director
Shareholder: Yamaha Motor Co., Ltd. (100%)
Business activities: Research, development, design, manufacture, sales, and maintenance of the following products and parts.

- Semiconductor manufacturing equipment including mounting equipment, assembly equipment, and inspection equipment
- Mold
- Precision parts
- Electronic parts manufacturing equipment
- Manufacturing software

Capital: JPY 100 million
Establishment: 1959

For further information and any questions, please feel free to contact us as below:

Yamaha Robotics Holdings Co., Ltd.
Corporate Strategy Division
Phone: 03-5937-6401

SHINKAWA LTD.
Business Management Division
Phone: 042-560-1231

APIC YAMADA CORPORATION

Administration Department

Phone: 026-276-8293

PFA Corporation

Business Management Division

Phone: 049-280-5000